



2020 Operating and Capital Budget Overview

October 23, 2019

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Agenda

Operating Budget



Capital Budget



Recommendations





2020 Budget Progress

2020 Preliminary Planning Allocation

- 2020 - 2022 Total Target- \$34.902 of \$71.829 million

September 25 Board Tabling

- Remove Cannabis Contingency Reserve - Total \$2.2M
- Remove Sick Leave Reserve - Total \$4.9M
- Increase Revenue – Total \$1.5M

October Edits

- Further Increase Budget risk tolerance by including unapproved Grant Funding in Revenue

Three Operating Scenarios

- A – Exclude Unapproved Grant Funding
- **B – Include Unapproved Grant Funding (Recommended)**
- C – Comply with Preliminary Planning Allocation



Scenario A – Exclude Unapproved Grant Funding

Additional Staff	Tax-Levy	Incremental Cost	%	Preliminary Planning Allocation	Variance to PPA
34	\$349.5M	\$15.5M	4.6%	\$346.4M	\$3.1M

Include reduction per July 31st Special Meeting (\$3.2M)

- Remove Cannabis Contingency (\$1.6M)
- Remove Sick Leave Reserves (\$1.3M)
- Increase Service Fees & Charges (\$0.3M)

Exclude unapproved grant funding of (\$1.6M)

- Community Safety and Policing Provincial grant (CSP)
- Grant Guns & Gangs Special Investigation Fund (GGSIF)



Scenario B – Include Unapproved Grant Funding Recommended

Additional Staff	Tax-Levy	Incremental Cost	%	Preliminary Planning Allocation	Variance to PPA
34	\$348.0M	\$13.9M	4.2%	\$346.4M	\$1.6M

Scenario A Less:

Include risk tolerance of unapproved grant funding (\$1.6M)

- Community Safety and Policing Provincial (CSP)
- Grant Guns & Gangs Special Investigation Fund (GGSIF)



Scenario C – Comply with 2020 Preliminary Planning Allocation - **Not Recommended**

Additional Staff	Tax-Levy	Incremental Cost	%	Preliminary Planning Allocation	Variance to PPA
TBD	\$346.4M	\$12.4M	3.7%	\$346.4M	\$0.0 M

Scenario B Less:

Service level or expenditure reductions of (\$1.6M) **in addition** to the increased risk tolerance in Scenario B

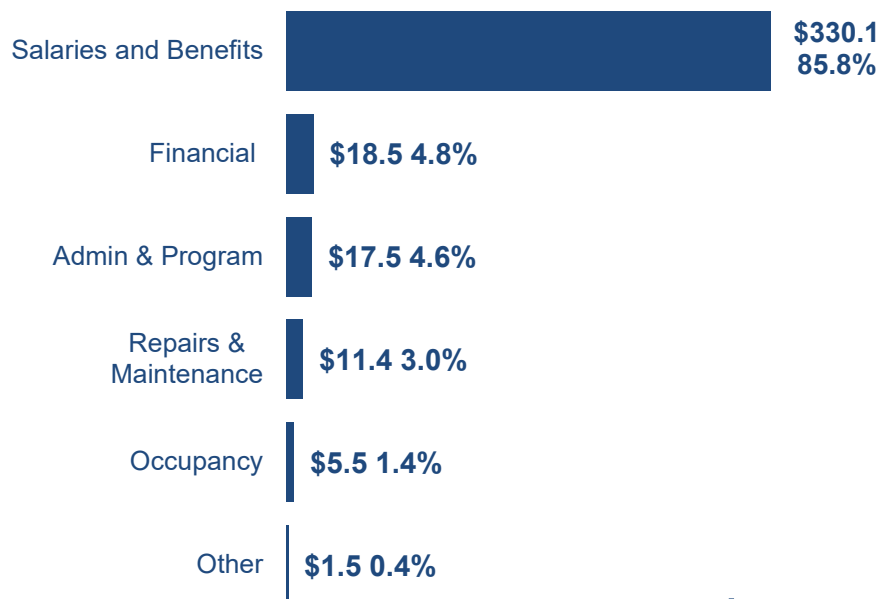
Not recommended and increases level of risk:

- Requires further staffing reduction
- Does not keep pace with the growing population, increase to calls for service or address workload pressures
- Does not address increased complexity to calls for service, transit expansion, cybercrime expansion, radicalization, changes in oversight and violent crimes
- Difficult to maintain quality service

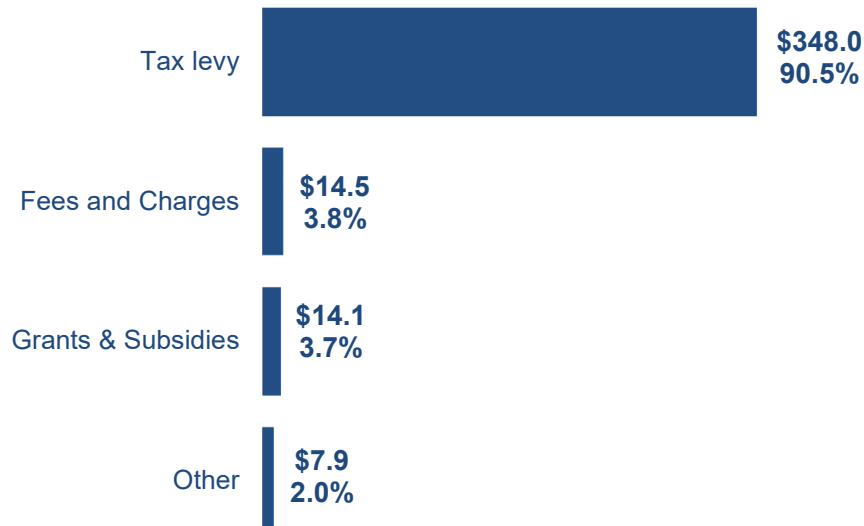


2020 Operating Budget Outlook - Scenario B

Gross Expenditures



Funding Type



\$384.5 Million

Operating budget gross
expenditures

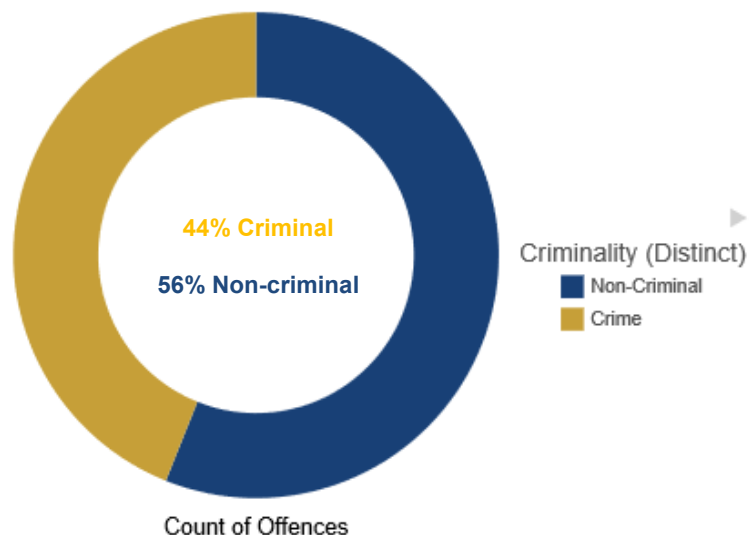


2020 Operating Summary - Scenario B

	Incremental Costs
Wages for Existing Complement	\$13.1M
Additional Staff in 2020	\$1.8M
Operating Expenses	\$1.2M
Principal, Interest & Reserve	-\$1.0M
Revenue	-\$1.2M
Total Incremental Costs	\$13.9M



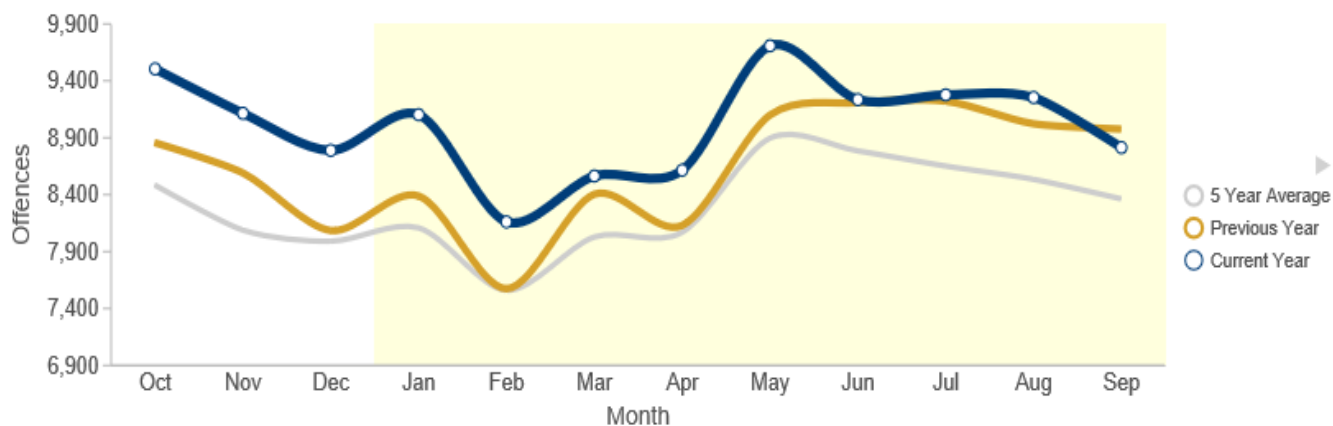
2019 YTD Workload



Crime Occurrence Trend

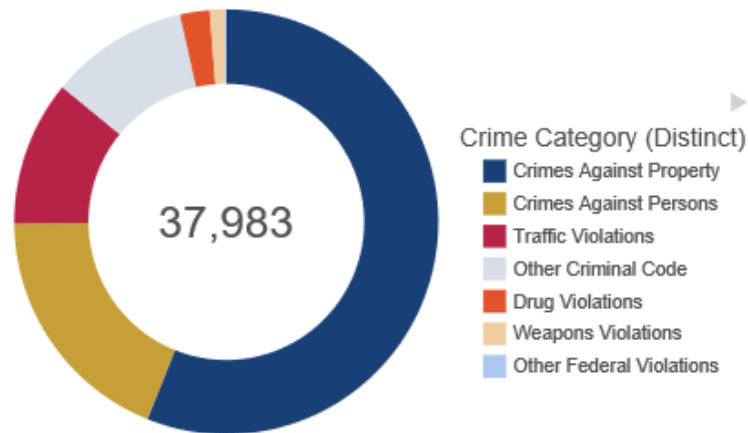
Previous Year Variance: **3.52%** ▲ 5 Year Variance: **8.58%** ▲

Variances respect the selected date range (2019/01/01 to 2019/10/21)





2019 YTD Criminal Workload

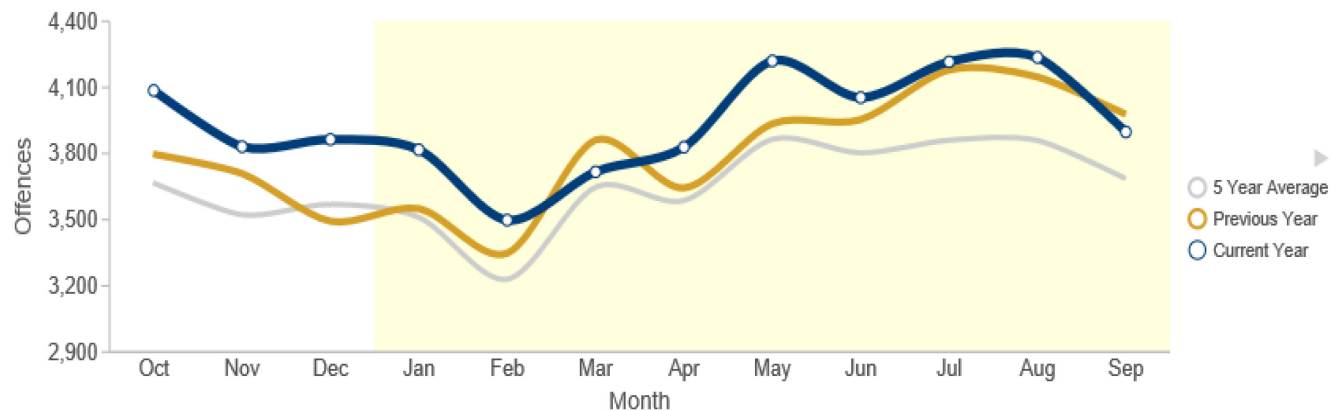


Count of Offences

Crime Occurrence Trend

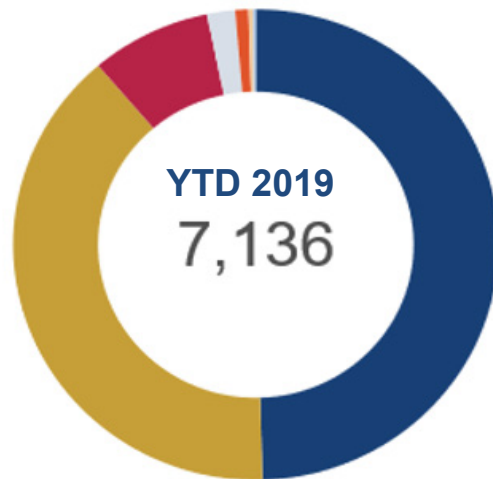
Previous Year Variance: **4.24%** ▲ 5 Year Variance: **10.41%** ▲

Variances respect the selected date range (2019/01/01 to 2019/10/21)



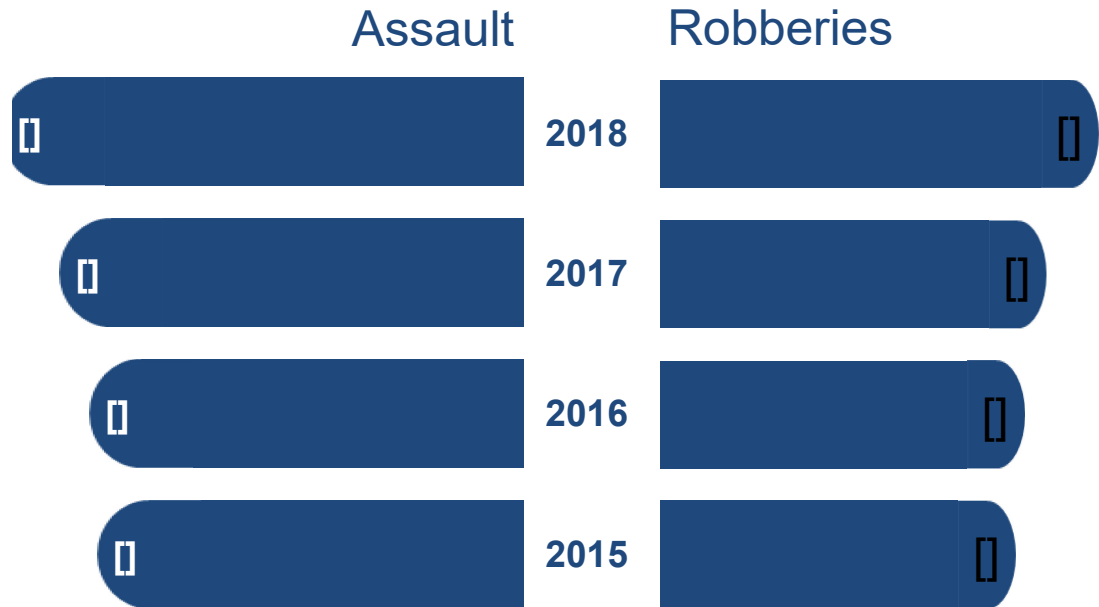


Crimes Against Persons



Crime Sub Category (Distinct)

- Assaults
- Robbery and Other Violations
- Sexual Violations
- Violations Deprivation Freedom
- Commodification of Sexual Activity
- Attempt Capital Crime
- Violations Causing Death



26%

Increase in assaults per 100,000
from 2015 to 2018

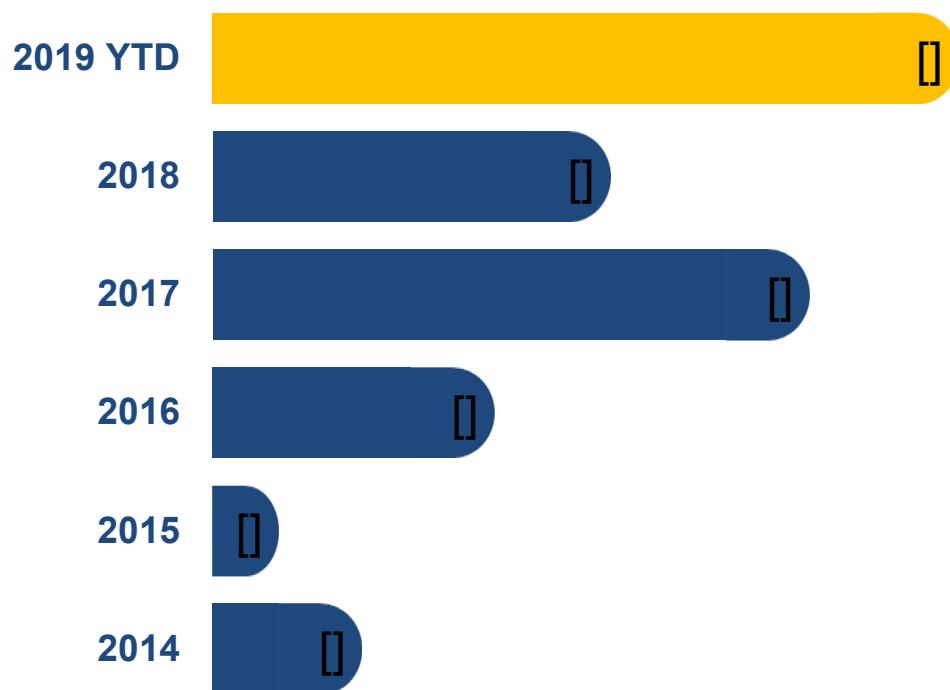
20%

Increase in robberies per
100,000 from 2015 to 2018



Gun Crime Trends

Firearm Discharges and Shootings



1229

Projected increase in firearm discharges and shootings in 2019 from 2018

489%

Projected increase in firearm discharges and shootings over five years

157

Number of casings recovered year to date in 2019



2019 Violent Crimes and Projects



CBC news

PROJECT CONVALESCE

31 arrested, 300 charges in multi-provincial sex-trafficking operation based in Ontario

Cost: \$1.8M



Man found dead in Whitchurch-Stouffville was shot in East Gwillimbury:



Man sentenced to 4 years in prison for kidnapping student for ransom in Markham

YorkRegion.com

Man arrested for human trafficking after gun fired in Richmond Hill hotel room



CBC news

Project Sindacato ends in arrests of 9 members of alleged crime family in Vaughan

Cost: \$8.1M; Seized: \$35M



Project Zen & Moon, weapons and drugs bust in York Region

Cost: \$1.8M; Seized: \$41M



Man dead, woman injured after 'targeted' shooting in Newmarket



2019 Cannabis Update

Canniversary

[Click Here](#) to watch the video



2019 Cannabis Update

\$5.5

Million spent on the implementation of the Cannabis Act and revisions to impaired driving legislation

9321

Hours of officers training for Bill C45 & C46

344

Officers received Standardized Field Sobriety Training

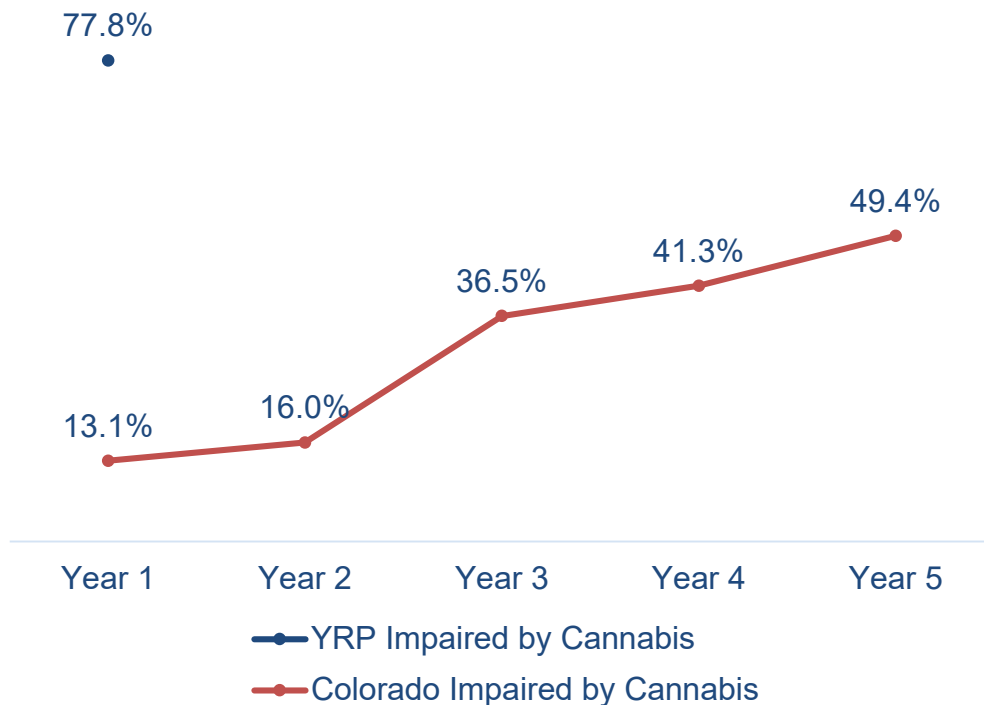
56

Officers trained as Drug Recognition Experts

23

Officers added to Road Safety Enforcement, Front Line and Practical Skills Training

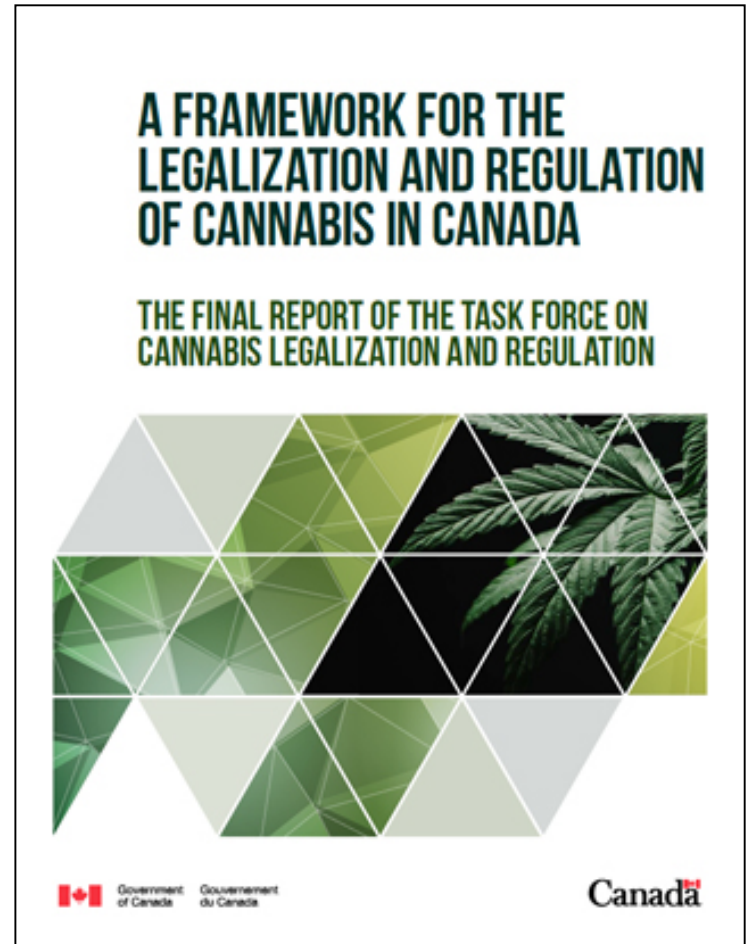
Drug Impaired Driving





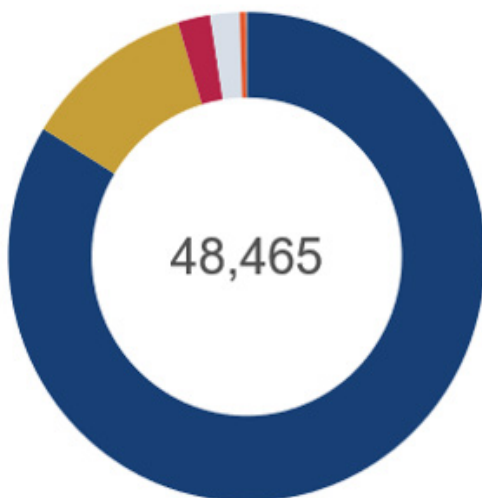
Legalization Task Force

- Keep cannabis out of the hands of children
- Keep profits out of the hands of criminals & organized crime
- Reduce the burden on the police and justice system





Non-Criminal Workload



Crime Category (Distinct)

- Non-Criminal
- HTA Offences
- Provincial Offences
- Complaint Area
- Cannabis Act
- By-Law

Mental Health Calls

Projected 2019



2018



2017



2016



2015



2014



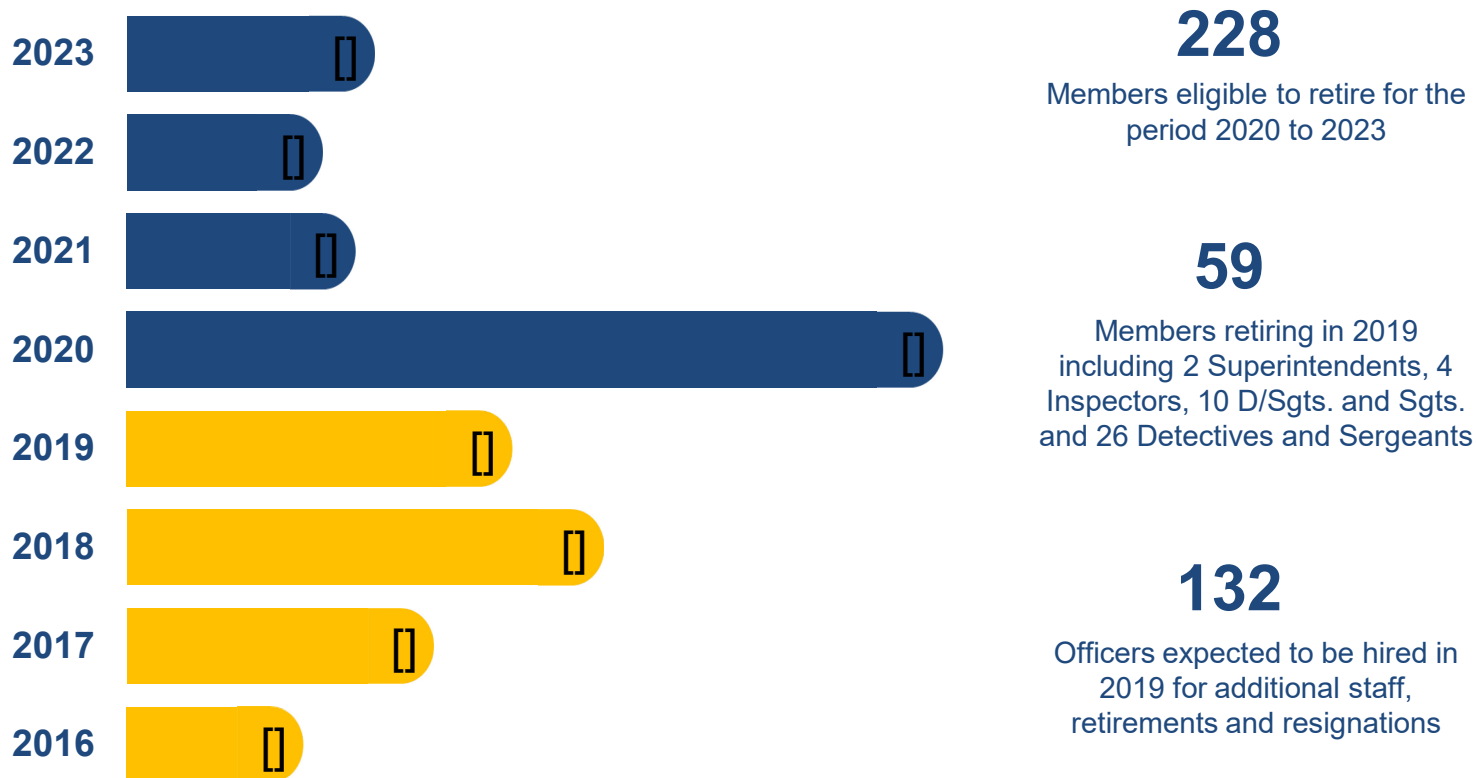
25%

Increase in mental health calls
over five years



Organization in Transition

In the midst of the retirement wave





Retirements, Attrition & Intake Timelines

18+ Months to Replace an Officer



**Retirement
Notice Period**

2 Weeks to
3 Months

**Retirement
Leave**

3 Months

**New
Intake**

3 Months

**Recruit
Training**

6 Months

**4th Class
with
Coach
Officer**

6 Months

**Front-Line
Constable**



October 2019

April 2021



2020 Additional Staff

34 Additional Staff for Growing with the Region, Workload Pressures & Maintaining Quality Service

Total Additional staff	34
<i>Growing with the Region</i>	14
<i>Workload Pressures</i>	17
<i>Maintain Quality Service</i>	3
2020 Incremental Cost	\$1.8M





Revenues

	Incremental Revenue
Grants	
<ul style="list-style-type: none">September 25 tabling excludes \$1.56MScenario B includes \$1.56M	\$0.3M
Paid Duty	-\$0.4M
IM Fees & Charges	-\$0.4M
Auction Proceeds	-\$0.4M
Other Recoveries	-\$0.3M
Total Incremental Revenues	-\$1.2M

Includes Revenue Increases per July 31, 2019 Special Meeting



2020 - 2022 Operating Budget Overview – Scenario B

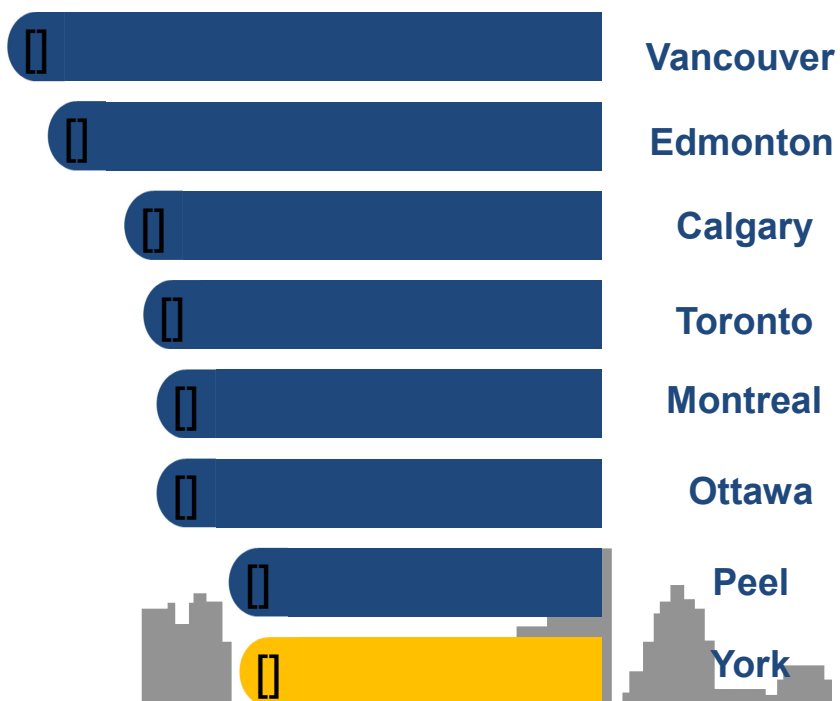
Average 2.45% After Assessment 2020 - 2022

In \$ 000's	2020 Budget	2021 Outlook	2022 Outlook
Gross Expenditures	\$384,546	\$399,330	\$414,165
Less: Non-Tax Revenue	(\$36,595)	(\$38,678)	(\$39,966)
Net Expenditures	\$347,951	\$360,652	\$374,199
Increase (%)	4.17%	3.65%	3.76%
Less: Assessment Growth (%)	(1.50%)	(1.39%)	(1.34%)
Police Tax Levy Increase (%)	2.67%	2.26%	2.42%

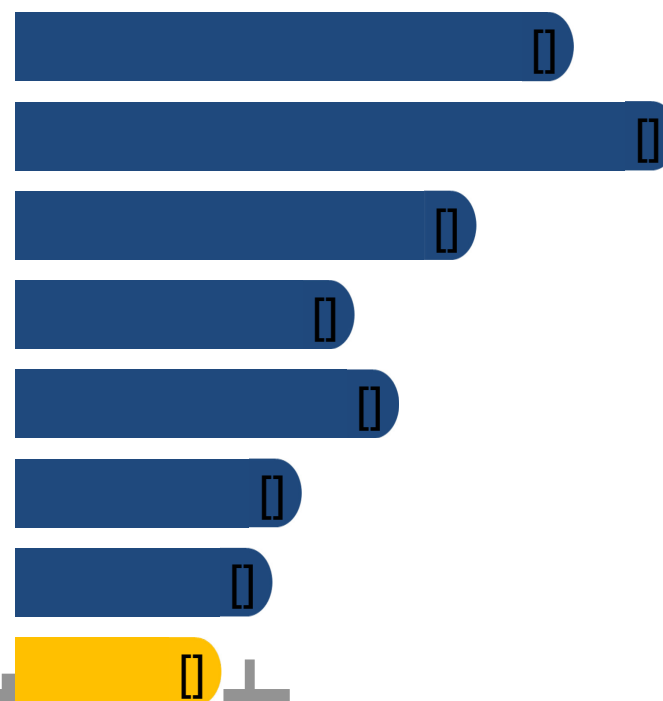


2018 Major Communities Comparators

Gross Cost per Capita



Crime Severity Index





2020 Capital Budget Proposal

2020 request of **\$42,360,000**

Re-budgeted funds of
\$13,933,000

2020 Capital Spend Authority
(CSA) of \$57,381,000

A 10-year forecast of
\$194,383,000





10 Year Capital Budget

In 000's	2020	2021	2022	2023	2024- 2029	10-Year Total
2019 Re-budgeted	\$13,933	n/a	n/a	n/a	n/a	\$13,933
2020 Request	\$28,427	\$24,776	\$19,948	\$10,726	\$96,573	\$180,450
2020 Proposed Budget	\$42,360	\$24,776	\$19,948	\$10,726	\$96,573	\$194,383
Budget Envelope	\$32,638	\$17,939	\$18,117	\$10,946	\$96,472	\$176,112
Over / (under)	\$9,722	\$6,837	\$1,831	(\$220)	\$101	\$18,271

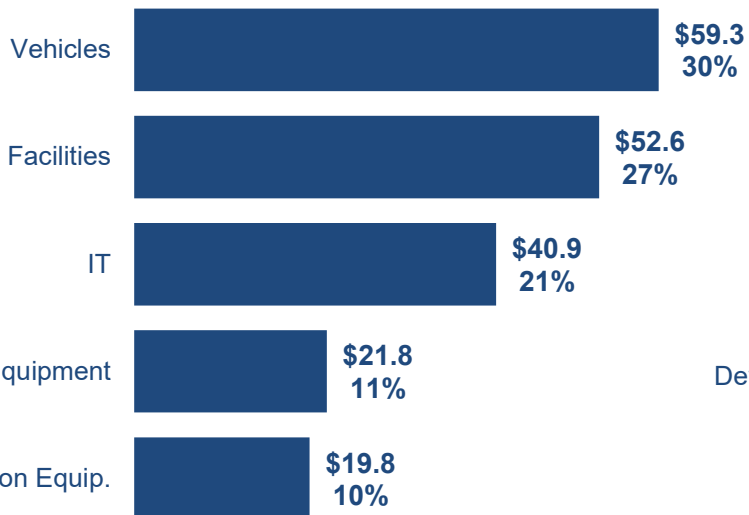
- \$13.9M of 2019 Re-budgeted funding: Marine Patrol boat, Air Operations, Marine Headquarters; #1 District, Land Bank, Business Intelligence, Technical Investigation, Investigative Software, Digital Evidence Management and Connected Officer/In-Car Modernization
- Capital Spend Authority (CSA) into Outlook years: Marine Patrol boat, Marine Headquarters, #1 District, Air Operations, Helicopter replacement, Connected Officer/In-Car Modernization, Peer Support Leasehold improvement, and 240 Prospect



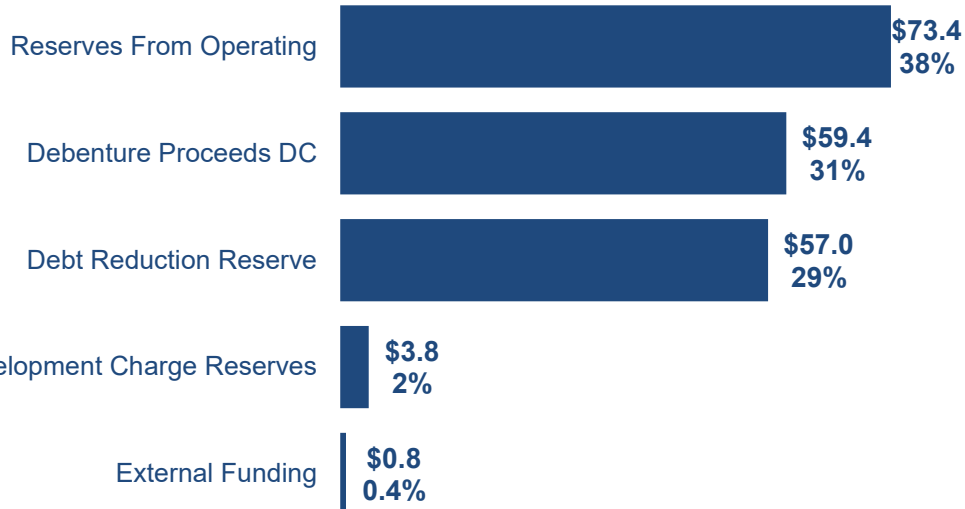
10-Year Capital Plan Overview

Represents 2.7% of the York Region Ten Year Capital Plan

2020-2029 Capital Outlook



Funding Sources



\$194.4 Million

Total ten-year capital plan



2020 to 2029 10-Year Capital Plan

Facilities \$52.6M	Information Technology \$40.9M	Vehicles \$59.3M	Specialized Equipment \$21.8M	Communication Equipment \$19.8M
<ul style="list-style-type: none">• #1 District \$24.1M<ul style="list-style-type: none">• Renovations \$11.5M• Land Bank Acquisition \$9M• #3 District Marine HQ \$3.5M• New District & Substation Outlook \$3M• Restore & New Peer Support \$1.5M	<ul style="list-style-type: none">• IT HW & SW \$12.1M• IT Infrastructure \$9.7M• Connected Officer & In-car Modernization \$8.3M• CAD-Record Management \$3.7M• Data Governance & Digital Evidence Management \$2M• Business Intelligence \$1.9M• Other \$3.2M	<ul style="list-style-type: none">• Vehicles \$47M• Air Operations \$11.9M• Marine Patrol Boat \$0.4M	<ul style="list-style-type: none">• Furniture \$4.7M• Body Armour \$4.2M• Investigation Software \$3.9M• CEW \$3.2M• Technical Investigations \$2.4M• Forensic Equipment \$1.8M• Other \$1.6M	<ul style="list-style-type: none">• Radio System \$15.1M• Portable & Mobile Radio \$4.7M

Total 10 Year \$194.4M



One of Canada's Safest Communities

National Rankings*	1 st Lowest	2 nd	3 rd	4 th	5 th
Crimes Against Property	York	Peel	Durham	Montreal	Ottawa
Crimes Against Persons	Peel	York	Durham	Ottawa	Montreal
Total Criminal Code	York	Peel	Durham	Montreal	Ottawa
Crime Severity Index – Total	York	Durham	Peel	Ottawa	Toronto

Note: National ranking among the nine largest Police Jurisdictions in Canada, and those are York, Durham, Peel, Toronto, Ottawa, Montreal, Winnipeg, Calgary and Edmonton. Durham replaced Vancouver as its population exceeded Vancouver's.



Key Messages



34 Additional Staff

For population growth, workload and maintaining quality services



Revenues

Increases to paid duty administration and clearance letters



Lowest Cost Per Capita

Serving over one million population



Increased Risk Tolerance

Removed cannabis contingency, sick leave reserves and grant uncertainty



10-Year Capital \$194.4M

Provides sound financial planning in accordance with asset management planning principles



Recommended Board Direction

1. That the Board approve the 2020 Operating Budget proposed in Scenario B with a tax-levy impact of \$347,951,000;
2. That the Board approve in principle the Outlook to 2022 proposed in Scenario B with tax-levy impacts of \$360,652,000 in 2021 and \$374,199,000 in 2022, for financial planning purposes;
3. That the Board approve the proposed 2020 Capital Budget totaling \$42,360,000 with a Capital Spend Authority of \$57,381,000;
4. That the Board approve for financial planning purposes the 10-Year 2020-2029 Capital Forecast totaling \$194,383,000; and
5. That the Board forward the 2020 Budget information for the Treasurer's tabling of The Regional Municipality of York's Budget at Regional Council on November 21, 2019.



Thank you

Questions?

