

PUBLIC

Addendum Item No. 10

THE REGIONAL MUNICIPALITY OF YORK
POLICE SERVICES BOARD

REPORT TO THE CHIEF OF POLICE

OCTOBER 21, 2015

2016 Capital Budget - Public

RECOMMENDATIONS

1. That the Board approve the proposed 2016 Capital Budget totaling \$33,099,000 with a Capital Spend Authority (CSA) of \$43,357,000; and
2. That the Board approve for financial planning purposes the Capital Outlook to 2018 with projects totaling \$16,278,000 in 2017 and \$36,318,000 in 2018; and
3. That the Board approve for financial planning purposes the 10-Year 2016-2025 Capital Forecast totaling \$178,580,000; and
4. That the Board forward the 2016 Capital Budget, Capital Outlook to 2018 and 10-Year 2016-2025 Capital Forecast for the Treasurer's tabling of The Regional Municipality of York's Budget at Regional Council on November 19, 2015.

SYNOPSIS

This report requests the Board's approval of the 2016 Capital Budget and Forecast to 2025 as set out in Appendix 1. The Capital Budget includes the major facility, vehicle, information technology, communication and major equipment requirements of York Regional Police, summarized as follows:

- 2016 Capital Budget Gross Expenditures total \$33,099,000 and include: \$21,077,000 for Facilities, \$4,751,000 for Information Technology, \$4,729,000 for Vehicles, \$2,117,000 for Specialized Equipment and \$425,000 for Communication Equipment.
- A ten year 2016 to 2025 Capital Forecast for financial planning purposes totalling \$178,580,000: \$75,335,000 for Facilities, \$49,771,000 for Vehicles, \$29,596,000 for Information Technology, \$18,749,000 for Specialized Equipment and \$5,129,000 for Communication Equipment.

FINANCIAL IMPLICATIONS

Financing for the 2016 Capital Budget and Forecast to 2025 is a combination of contributions from reserves (operating tax-levy), debenture proceeds repaid from development charges, debt reduction funding, development charge collections and auction proceeds.

The 2016 funding is as follows:

Financing Sources					
Category	Reserves – Operating Tax-levy	Development Charges (DC)	Debt Reduction Reserve	Debt Repaid from DC	Total
Vehicles	\$4,040,000		\$689,000		\$4,729,000
Facilities	\$327,000		\$2,210,000	\$18,540,000	\$21,077,000
Communication Equipment			\$397,000	\$28,000	\$425,000
Information Technology	\$2,028,000		\$2,723,000		\$4,751,000
Specialized Equipment	\$120,000	\$676,000	\$1,321,000		\$2,117,000
Total	\$6,515,000	\$676,000	\$7,340,000	\$18,568,000	\$33,099,000

BACKGROUND

York Regional Police's Plan has been developed to provide the infrastructure necessary to deliver quality policing services for the protection of all its citizens. The York Regional Police 2016 Capital Budget totals \$33,099,000 of new funding classified into the following categories:

- Vehicles
- Facilities
- Communication Equipment
- Information Technology
- Specialized Equipment

Vehicles - \$4,729,000

This category includes an annual project for the addition and replacement of marked, unmarked, and special purpose vehicles in accordance with York Regional Police's vehicle replacement program. Additionally, it also includes a project for Police Helicopter - AIR2 related expenses.

- Replacement of vehicles for \$4,040,000 pertains to front line vehicles replaced at 140,000 kilometres for Interceptor Sedans and 220,000 kilometres for Interceptor Utility vehicles. The replacement methodology was set to maximize residual value for the vehicles at auction, minimize major component repair cost and to meet reliability expectations of Police specification vehicles.
- Police Helicopter related expenses for \$689,000 include \$549,000 for an engine overhaul and rental, \$125,000 for a digital Downlink system and \$15,000 for a Wescam high definition monitor for the camera currently installed in AIR2.
- Replacement fleet vehicle financing is through contributions from reserves (operating tax-levy) and helicopter expenses are financed entirely through debt reduction reserves. Repair and maintenance expenses for all vehicles are contained in the Operating Budget.

Facilities - \$21,077,000

The following facilities projects are proposed for the 2016 Budget:

- Training Branch Facility – The \$17,500,000 budget is primarily for construction costs, architect and ancillary fees, and is a part of a five year \$30.4 million project. The facility includes a modified shooting range to comply with Ministry standards, providing for a flat building site and LEED silver certification as approved at the April 16, 2014 Board Meeting. Capital Spend Authority on this project is \$20,408,000 including \$2,908,000 to complete the project in 2017. Funding will be through 20-year debentures repaid from development charge contributions estimated at 90 percent with the balance being funded from debt reduction reserves.
- #3 District Marine Headquarters – The \$1,800,000 budgeted in 2016 is to procure land and pay for architect fees. Capital Spend Authority on this project is \$7,800,000. Funding will be through 20-year debentures repaid from development charge contributions estimated at 90 percent with the balance being funded from debt reduction reserves.
- Renovations to Existing Facilities - The \$327,000 budget is for a helicopter landing pad in #3 District, a building automation upgrade for #5 District and front counter partition glass for all districts. Financing will be through contributions from reserves (operating tax-levy).
- Renovations to #4 District – The budget of \$150,000 is for architectural fees and is part of a \$1.8M project. Financing will be through debt reduction reserves. Capital Spend Authority includes \$1,350,000 in 2017.

- King Sub-station – The budget of \$1,300,000 is for contractor, furniture and fixture fees. Funding will be through 10-year debentures repaid from development charge contributions estimated at 90 percent with the balance being funded from debt reduction reserves.

Communication Equipment - \$425,000

The radio system project includes equipment supporting the TTC system and connectivity items for the Region of York #3 District tower. Financing of \$397,000 will be through the debt reduction reserve with the balance funded from debt repaid from development charge contributions.

Information Technology - \$4,751,000

The 2016 Information Technology (IT) projects reflect the ongoing replacement and growth of technology needs, including:

- Hardware - This annual project replaces aged desktop computers, laptops and printers in accordance with the Ever-Greening Strategy. It will be financed by a \$1,475,000 contribution from reserves (operating tax-levy).
- Infrastructure and Applications - This project for \$918,000 targets the expanding records retention needs of the organization and new IT initiatives. Funding of \$823,000 will come from debt reduction reserves with the remaining \$95,000 coming from a contribution from reserves (operating tax-levy).
- Data Governance and Retention Management – This is the second year of a \$1.0 million project. A content management solution for records and digital evidence, this project will enable full compliance with applicable legislation regarding the storage, preservation and deletion of information. Financing of \$550,000 will come from debt reduction reserves.
- Business Intelligence - This is the second year of a \$1.6 million project. This business intelligence solution will allow for the creation of performance reports (KPI's) and dashboards designed to improve service delivery in all areas of the business. Financing of \$1,350,000 will come from debt reduction reserves.
- YRPnet Re-write – This project aims to re-design the York Regional Police intranet site and address internal communication concerns as identified in the Communications Strategy. It will be financed by a \$150,000 contribution from reserves (operating tax-levy).
- Disaster Recovery Plan – This project will provide for a remote backup location in the event of a natural disaster such as ice storms, tornados, earthquakes. It will be financed by a \$308,000 contribution from reserves (operating tax-levy).

Specialized Equipment - \$2,117,000

Combined specialized equipment projects total \$2,117,000 and include: furniture, uniform equipment, firearms and conductive energy weapons, in-car video equipment, and investigative equipment. Investigative equipment expenses of \$1,321,000 will come from debt reduction

reserves with the remaining projects being financed from contributions from reserves (operating tax-levy) and development charge reserves.

In summary, total expenditures in the 2016 Capital Plan of \$33,099,000 will be funded by:

- Debenture proceeds repaid from development charges of \$18,568,000 or 56.1 percent;
- Debt reduction reserves of \$7,340,000 or 22.2 percent;
- Contribution from reserves (operating tax-levy) of \$6,515,000 or 19.7 percent; and
- Development charge collections from reserves of \$676,000 or 2 percent.

It is recommended that the 2016 Capital Budget of \$33,099,000, the 2016 Capital Spend Authority of \$43,357,000, the 2017 Outlook of \$16,278,000, the 2018 Outlook of \$36,318,000 and the 10-Year 2016 to 2025 Capital Forecast totaling \$178,580,000 be approved and forwarded for the Treasurer's tabling of The Regional Municipality of York's Budget at Regional Council on November 19, 2015.

Eric Jolliffe, O.O.M, BA, MA, CMM III
Chief of Police

EJ:jc

Accessible formats or communication supports are available upon request.

Appendix 1: 2016 Capital Budget and Ten-Year 2016 to 2025 Capital Forecast

Description	Budget 2016	Capital Forecast 2017-2025										Total 2016-2025
		2017	2018	2019	2020	2021	2022	2023	2024	2025		
Vehicles												
Vehicles	4,040	4,120	4,200	4,290	4,370	4,460	4,550	4,640	4,730	4,830		44,230
Marine Patrol boat			250									250
Police Helicopter	689	100	3,300	0	0	0	425	437	340	0		5,291
Sub Total Vehicles	4,729	4,220	7,750	4,290	4,370	4,460	4,975	5,077	5,070	4,830		49,771
Facilities												
Training Branch Facility	17,500	2,908										20,408
#3 District - Marine Headquarters	1,800	1,855	4,145									7,800
#1 District Multi-Function		1,600	20,600	3,550								25,750
Land Bank Acquisition				3,000				3,000				6,000
Sub-Station Outlook	1,300				5,000				5,000			11,300
Renovations #4 District	150	1,350										1,500
Renovations/Major Equipment to Existing Facilities	327	250	250	250	250	250	250	250	250	250		2,577
Sub Total Facilities	21,077	7,963	24,995	6,800	5,250	250	250	3,250	5,250	250		75,335
Communication Equipment												
Radio System	425											425
Portable and Mobile Radio Replacement						2,352	2,352					4,704
Sub Total Communication Equipment	425	0	0	0	0	2,352	2,352	0	0	0		5,129
Information Technology												
IT Hardware and Software	1,475	1,500	1,530	1,570	1,600	1,630	1,660	1,690	1,730	1,760		16,145
Learning Management System	0					150						150
CAD/RMS Upgrades		250				250				250		750
YRPNet Re-write	150					150						300
Disaster Recovery Plan	308					308						616
IT Infrastructure and Applications	918	1,157	678	1,083	636	717	1,167	640	1,039	1,100		9,135
Data Governance and Retention Management	550											550
Business Intelligence	1,350											1,350
Employee Scheduling									450			450
Talent Management									150			150
Sub Total Information Technology	4,751	2,907	2,208	2,653	2,236	3,205	2,827	2,330	3,369	3,110		29,596
Specialized Equipment												
Specialized Equipment - Furniture	370	370	370	370	370	370	370	370	370	370		3,700
Specialized Equipment - Additional Staff	98	98	98	98	98	98	98	98	98	98		980
Specialized Equipment - Firearms & Conductive Energy	197	197	197	197	197	197	197	197	197	197		1,970
Specialized Equipment - In-Car Video	131	131	700	700	700	131	131	131	131	700		3,586
Specialized Equipment - Robotics / Support Services		250					400					650
Specialized Equipment - Forensic Equipment		142		1,900	1,763							3,805
Specialized Equipment - Closed-Circuit / Witness Rooms				716								716
Specialized Equipment - Telephone						700						700
Specialized Equipment - Investigative Equipment	1,321						1,321					2,642
Sub Total Specialized Equipment	2,117	1,188	1,365	3,981	3,128	1,496	2,517	796	796	1,365		18,749
Total Gross Expenditures	33,099	16,278	36,318	17,724	14,984	11,763	12,921	11,453	14,485	9,555		178,580
Financing Sources												
Debt Reduction Reserve	7,340	2,821	10,434	4,731	2,963	700	2,146	737	1,440	700		34,012
Debt Repaid from Development Charges	18,568	5,384	17,861	5,135	4,500	2,352	2,352	2,700	4,500	0		63,352
Development Charges From Reserve	676	913	787	792	796	932	938	943	948	823		8,548
External Funding - Fire Partners												0
Auction Proceeds - Helicopter			700									700
Contribution from Operating Tax-Lew	6,515	7,160	6,536	7,066	6,725	7,779	7,485	7,073	7,597	8,032		71,968
Total Financing	33,099	16,278	36,318	17,724	14,984	11,763	12,921	11,453	14,485	9,555		178,580